

Expert conclusion
on the scientific development of the conceptual foundations for the Development
Strategy of UzhNU for the period of 2023-2032
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Conceptual approaches to the formation of the Development Strategy of Uzhhorod National University for the period of 2023-2032 were developed in the process of implementing the international scientific project “European Development Strategies: Experience for Ukraine” (project applicant: ER Institute of European Integration Studies, academic coordinator: Director of the Institute, Ph.D., Associate Professor Ivan Artyomov). This scientific development serves as an important reference point and basis for the formation of a long-term development plan for Uzhhorod National University for the period of 2023-2032.

The document is based on the provisions of Ukrainian Laws ‘On Education’, ‘On Higher Education’, ‘On Scientific and Scientific-Technical Activities’, the Association Agreement between Ukraine and the European Union, as well as other regulatory acts of Ukraine and the EU.

The proposed conceptual principles for the formation of the long-term Development Strategy of Uzhhorod National University are developed based on the study of the experiences of leading universities in Ukraine and European Union countries, specifically the Warsaw University (Poland), Charles University (Czech Republic), Technical University of Kosice and Pavol Jozef Safarik University (Slovakia).

This is evidenced by the fact that the proposed conceptual foundations for the long-term Development Strategy of UzhNU are based on studying the experience of leading universities in both Ukraine and European Union countries, namely: Warsaw University (Poland), Charles University (Czech Republic), Kosice Technical University and Pavol Jozef Šafárik University (Slovakia).

The priorities for development and conceptual principles of transforming the university into a research and innovative institution, as well as the proposed innovative development model of UzhNU based on the “knowledge triangle” and technology transfer, are justified in the scientific research. This will ensure regional economic growth.

The strategic development priorities of UzhNU are also innovative in nature:

➤ **STRATEGIC GOAL 1.**

Ensuring the innovative orientation of education, its transformation in the context of modern challenges and trends, training competitive specialists, achieving the status of an educational leader in Ukraine and the Carpathian region.

➤ **STRATEGIC GOAL 2.**

Integration into the international scientific and educational space on the basis of increasing the effectiveness of research potential, generating new knowledge, achieving the status of a research and innovative university.

➤ **STRATEGIC GOAL 3.**

Expanding international cooperation, internationalization of educational and scientific activities, and utilizing the innovative potential of the European educational and scientific space.

➤ **STRATEGIC GOAL 4.**

Ensuring innovative activities of UzhNU in the field of technology transfer. Implementation of the European model for the functioning of the UzhNU Science Park.

➤ **STRATEGIC GOAL 5.**

Implementation of the Sustainable Development Policy of UzhNU aimed at achieving institutional and environmental sustainability, social inclusion and gender equality. Development of a regional lifelong learning system.

➤ **STRATEGIC GOAL 6.**

Increasing the role of non-governmental organizations in ensuring the competitiveness of UzhNU.

The above statement allows for an expert conclusion that the scientific development of the conceptual foundation for the Development Strategy of UzhNU for the period of 2023-2032 is the result of a comprehensive analysis of the best practices of leading universities in Ukraine, Poland, Czech Republic and Slovakia.

Therefore, the proposed conceptual foundations for the Development Strategy of UzhNU for the period of 2023-2032, as formulated by the author, are a deep and detailed scientific research that undoubtedly can serve as the basis for the mentioned Strategy.

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